

Global | Collaborative | Digital | Ethical

Investor Update

Q4 FY23 and FY23

May 2023



Safe Harbour



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All values are rounded to the nearest crore or million except otherwise stated. Company reports its financials in ₹ terms.

Contents





Power Of The PDS Platform



Key Business Updates



Performance Overview



Stock Price Performance



Harnessing the Power of the Platform

Key Financial Highlights for the Year (FY23)











POWER OF THE PDS PLATFORM



Who are we?



Global Fashion Infrastructure Company with customized solutions to retailers & brands



A Unified Platform with Pillars to Drive Sustained Growth () PDS



KEY BUSINESS UPDATES



The Glimpse into the Year Gone By (1/2) Key achievements for the PDS platform





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2024 Perspective



Headwinds Coupled with New Emerging Opportunities in the Global Landscape



Macroeconomic and geopolitical factors have a strong bearing on our outlook for this year



Russia-Ukraine conflict still having an overbearing on the region



Interest rates continue to be high

04 Retailers are currently sitting on high levels of inventory

05 ^D

Demand from end customers is under pressure



Signs of recessionary trends across key geographies

The coming few quarters will be challenging, however, the full-year view is positive with the likely recovery in the second half

Design by PresentationGO.com

Disruptions Creating Opportunities for PDS



Global Economic Pressure due to rising Interest rates and supply chain disruptions

Companies all over the world focusing on increasing their market size by focusing on front end developments PDS capitalising the opportunities thus created By Expanding the Service offerings with Customised Solutions

Leading to More opportunities at the back end

PDS gaining global coverage



Curating Customised Solutions for Our Customers

From Buying Agency to Design-led Sourcing to Exclusive Strategic Partnership



TED BAKER

LONDON



George.

HANES Brands Inc

Design by PresentationGO.com

A Two Decade Relationship with a UK Retailer: Case Study: Increasing Service Offering and Wallet Share





1 Merchandise Value

13

Expanding the Expertise in Brand Management



Second Agreement with Authentic Brands Group for Ted Baker Operations in Europe

authentic brands group

- 1. Global brand development, marketing and entertainment platform, which owns a portfolio of more than 40 iconic and world-renowned brands
- 2. Brands generate approximately \$29 billion* in global annual retail sales and retail footprint in more than 150 countries, including 11,360-plus* freestanding stores and shop-in-shops and 380,000 points of sale.

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TEDBAKER
LONDON
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- 1. PDS to manage Ted Baker Design Group (TDG) as the brand's global hub for design and innovation
- 2. TDG will be responsible for all design, development, and product innovation servicing partners around the world
- 3. Global Ted Baker distribution partners will purchase the brand's core categories from TDG
- 4. Additionally, TDG will service wholesale accounts in the UK and Europe



Long Term & Strategic Sourcing Contracts



John Lewis PLC entered into Wholesale agreement with Spring Near East

- John Lewis Partnership plc (John Lewis Partnership) owns and operates department stores, supermarkets and convenience stores in the UK. The company conducts its business operations under John Lewis and Waitrose stores
- Total topline was of £10bn for FY 2022-23 (with £5bn derived from John Lewis)¹
- John Lewis operates through its over 34 shops in UK and e-comm sales (60% online and 40% shops)¹
- SNE is appointed by JLP on a non-exclusive basis to supply goods that would be JL Branded & exclusive worldwide on a commission basis
- SNE would source and deliver the goods to JLP directly from the factories



LEWIS

& PARTNERS

¹ Source: John Lewis Partnership Annual Report 2023

Expanding our capabilities to supply chain solutions Acquiring a majority stake in Bangladesh based supply chain provider



- Transport Partner Limited (TPL) is a leading provider of world-class supply chain solutions, with a global reach through a network of exclusive agents worldwide
- Services include Shipping Agency, Airline GSA, Aviation, Transportation, Customs Brokerage, Warehouse & Contract Logistics, Trading, Project Management
- Incorporated in Bangladesh started operation in Dhaka in 2017

FY22* Topline (P): ₹15cr FY22* Profit (P): ₹6cr

Transaction Summary

- PDS is providing TPL access to it base of customers and enabling the next phase of growth
- Given the value PDS will be offering to this entity, we would be acquiring a 40% stake in the entity at par value (\$20k | ₹15lacs)

^{*} Based on provisional numbers for FY 2022

Key Focus Areas During the Year

Continue to Augment and Build our Capabilities



Ø))); **Strengthening Digital Value Accretive Business** Capabilities Focusing on value-Work with existing team driving Industry experts have Strong joined our journey for accretive businesses customers to cater to a digital capabilities drive driving higher margins higher share of the driving initiatives to group procurement synergies in along with better return business providing process improvements ratios. geographic and category and efficiencies. Fabric and Trims expertise Increasing visibility of Rolled out initiatives for annuity businesses / long enabling better costing, and tracking of working term strategic agrement capital amongst others **Increasing Wallet** Procurement 0 Ĉ Share **Synergies**

Promoting Innovation along side Sustainability



Platinum Sponsor at SAF 2023 to promote sustainable apparel production in Bangladesh



PDS Ventures in collaboration with **True** hosted an event to promote material science innovation, sustainability and circularity in fashion and apparel industry











PERFORMANCE OVERVIEW

Quarter and Year ended 31st March 2023



Key Financial Highlights for this Quarter (Q4 FY23)





Note: ROCE is based on Net Capital Employed. ROCE and ROE are based on ₹ FY 2023 figures.

Performance in Full Year over last 5 years



Consistently delivered growth & profitability



Revenue Break-up and Margin Thereof for FY23





*Broad Estimates

Top 10 Business Verticals as per internal MIS Key Financials for year-ended Mar'2023



US\$ in mn, unless mentioned otherwise

Verticals	Key Country	Revenue FY23	PBT FY23	PBT Margin FY23
♦ Poeticgem clover ⊗ collections	υκ	244	12	5.0%
	UK	152	11	7.3%
simple approach	UK	150	5	3.3%
TECHNO design	Germany	108	4	3.7%
N⊕RLANKA	UK (Sri Lanka focussed)**	100	7	6.8%
KR/IYONS	US	72	1	2.0%
spring	UK (Turkey focussed)**	65	1	2.2%
Astu Star	EU (China focussed)**	59	1	1.9%
2amira Hatan-ita	EU/US	57	1	1.8%
LEDER SOCIETION ITE: Case of Thi Mandred Tax	Germany	54	4	6.7%
	Top 10 Sourcing	1061	48	4.5%

Top 10 verticals contributing c.75% of revenue in FY23

** with respect to country of origin related to Sourcing

Investment in PDS Ventures, Real Estate & others





Note: Excludes HK real estate property used for operating purposes

FY23 Performance Across Segments



	Sourcing	Manufacturing	PDS Venture Tech Investments [#]	PDS Consolidated
Revenue	\$1,257mn ₹10,105cr up 19% vs LY	\$87mn ₹703cr up 28% vs LY	\$0.5mn ₹4cr Revenue captured in Other Income	\$1,316mn ₹10,577cr
EBIT (Including other income)	\$46mn ₹366cr up 18% vs LY	\$3.7mn ₹30cr (Margin: 4.2% -ve 2.7% LY)	\$4mn ₹31cr Gain from sale of real estate, Rental & Treasury	\$54mn ₹431cr Margin: 4.1%
Gross Capital Employed % of Total	\$94mn ₹768cr <i>45%</i>	\$63mn ₹515cr <i>30%</i>	\$52mn ₹430cr <i>25%</i>	\$208mn ₹1,713cr
Net Capital Employed				\$120mn ₹984cr
ROCE	48%*	6%*	7%*	44%

*based on gross capital employed | Consolidated ROCE based on net capital employed | PDS Consolidated numbers above are post eliminations. Growth rates are based on ₹ figures. # Includes others |

Consolidated Profit & Loss For the Quarter ended March

Particulars	Quarter ended	Quarter ended	Q4 Growth	Quarter ended
Particulars	31-Mar-23	31-Mar-22	(Y-o-Y)	31-Dec-22
Income from Operations	2,742	2,775	-1%	2,574
COGS	2,287	2,356	-3%	2,124
Gross Profit	454	419	8%	450
Gross Margin (%)	16.6%	15.1%	146 bps	17.5%
Employee Expense	189	177	7%	193
% of Income from Operations	6.9%	6.4%	54 bps	7.5%
Other Expenses	133	139	-5%	125
% of Income from Operations	4.8%	5.0%	-18 bps	4.9%
EBITDA	133	104	28%	132
EBITDA Margin (%)	4.8%	3.7%	110 bps	4.1%
Depreciation	23	19	17%	19
Other Income	2	21	-90%	7
EBIT	112	106	6%	120
EBIT Margin (%)	4.1%	3.8%	28 bps	4.7%
Finance Cost	27	12	131%	21
Profit before exceptional items and tax	85	94	-10%	100
Add: Profit/(Loss) of Associates	1	-1		0
Profit Before Tax	86	93	-7%	99
Tax Expenses	9	7	43%	7
Profit After Tax	77	86	-11%	93
PAT Margin (%)	2.8%	3.1%	-31 bps	3.6%
- Owners of the Company	57	77	-27%	78
- Non controlling interest	20	9	120%	15



₹ in Cr, unless mentioned otherwise

Key Highlights

- Reported Income from Operations of ₹2,742cr
- Gross Margins increased by 146bps to 16.6% vs 15.1%
- **3.** EBITDA increased by 28% largely driven by expansion in Gross Margins
- 4. EBITDA Margin increased by 110bps to 4.8% vs 3.7%
- Finance costs have increased due to the increased cost of borrowing over the last year
- 6. Reported PAT of ₹77cr with 2.8% margin

Consolidated Profit & Loss For the Year ended March

Deutinulaus	Full Year ended	Full Year ended	Growth
Particulars	31-Mar-23	31-Mar-22	(Y-o-Y)
Income from Operations	10,577	8,828	20%
COGS	8,806	7,396	19%
Gross Profit	1,771	1,432	24%
Gross Margin (%)	16.7%	16.2%	53 bps
Employee Expense	761	621	23%
% of Income from Operations	7.2%	7.0%	16 bps
Other Expenses	551	484	14%
% of Income from Operations	5.2%	5.5%	-27 bps
EBITDA	459	327	40%
EBITDA Margin (%)	4.3%	3.7%	64 bps
Depreciation	80	70	15%
Other Income	52	86	-40%
EBIT	431	343	25%
EBIT Margin (%)	4.1%	3.9%	18 bps
Finance Cost	74	33	127%
Profit before exceptional items and tax	356	311	15%
Add: Profit/(Loss) of Associates	0	-1	
Profit Before Tax	357	310	15%
Tax Expenses	30	17	74%
Profit After Tax	327	293	12%
PAT Margin (%)	3.1%	3.3%	-23 bps
- Owners of the Company	265	248	7%
- Non controlling interest	62	44	39%



₹ in Cr, unless mentioned otherwise

Key Highlights

- **1**. Income from Operations increased by 20%
- 2. Gross Profit increased by 53bps to 16.7% from 16.2%
- **3**. EBITDA increased by 40% with margin expansion of 64bps to 4.3% vs 3.7%
- 4. Finance costs have increased due to the increased cost of borrowing over the last year
- 5. PBT increased by 15% to ₹357cr vs ₹310cr in FY22
- 6. PAT increased by 12% with 3.1% margin

Consolidated Balance Sheet



₹ in Cr, unless mentioned otherwise

Particulars	As on	As on	
	31-Mar-23	31-Mar-22	
Non-Current Assets	886	787	
Current Assets	2,223	2,611	
Inventories	256	305	
Trade Receivables	978	1,421	
Cash and cash equivalents	511	460	
Other Bank Balances	218	205	
Other Current Assets	260	220	
Total Assets	3,109	3,398	

Total Equity	1,113	936
Non-Current Liabilities	105	112
Borrowings	2	0
Other Non-Current Liabilities	103	112
Current Liabilities	1,892	2,350
Borrowings	599	623
Trade Payables	1,125	1,566
Other Current Liabilities	168	160
Total Equity & Liabilities	3,109	3,398

Particulars	As on 31-Mar-23	As on 31-Mar-22
Calculated basis LTM P&L items		
Inventory Days	11	15
Debtor Days	34	59
Payables Days	47	77
NWC Days	-2	-3
Total Debt	601	623
Net Debt	-128	-41

Working Capital & Leverage Ratios

- 1. Net Working Capital Days of -2 days vs -3 days as of March 2022
- Net Debt has decreased by ₹87cr to -₹128cr in March 2023 from -₹41cr in March 2022

Return to Stakeholders:

- 1. Reported ROCE of 44%
- 2. Reported ROE of 29%

Consolidated Cash Flow



₹ in Cr, unless mentioned otherwise

Particulars	Year ended	Year Ended
	31-Mar-23	31-Mar-22
A. Cash Flow from Operating Activities		
Profit before tax	357	310
Depreciation and amortization expense	80	70
Finance Costs	74	33
Gain on sale of subsidiary/investment property	-36	-41
(Increase)/Decrease in Net Current Assets & Others	35	35
A. Total Cash Flow from Operating Activities	510	407
B. Cash Flow from Investing Activities		
Сарех	-59	-44
Proceeds from disposal of real estate	57	83
(Increase) / Decrease in bank deposits	-13	-68
Venture Tech & Treasury Investments	-80	-79
Investment in JVs & Subsidiaries & Others	-69	-120
B. Total Cash Flow from Investing Activities	-164	-228
(A+B) Total Cash Flow from Operating and Investing Activities	345	179

Particulars	Year ended	Year Ended	
Particulars	31-Mar-23	31-Mar-22	
C. Cash Flow from Financing Activities			
Proceeds from borrowings (net)	-74	127	
Interest paid	-75	-32	
Payment of dividend to equity shareholders	-95	-41	
Payment of dividend to non-controlling interests	-67	-55	
Payment of principal portion of lease liabilities & Others	-27	-26	
C. Total Cash Flow from Financing Activities	-337	-26	
(A+B+C) Net increase / (decrease) in Cash and cash equivalent	9	153	
Foreign exchange fluctuation & others	7	6	
Add: Cash at the beginning & Cash of acquired business	470	283	
Add: Bank overdraft	26	17	
Cash and cash equivalent at the end	511	460	

Full Year Dividend- FY23 (in ₹)

PDS

Based on Consolidated Profits of PDS

Particulars (₹ cr, unless mentioned otherwise)	FY23	FY22
Dividend Pay-out	25%	25%
Profit Attributable to Equity Shareholders	265	248
Proposed Total Dividend	67	62
EPS per share (₹)	20.30	95.38
Dividend Per share (₹)	5.10	23.85
Face value per share (₹)	2	10
Dividend %	255%	238%

1. Dividend is calculated based on 25% payout for FY23

2. Dividend for the year is ₹5.10 per share of which ₹2.50 was already paid in H1 FY23 as interim dividend

Continued efforts in Making a Difference

PDS Soham*- Efforts toward training adults and schooling children in Hyderabad and Dhaka



PDS' commitment to create a sustainable future for the business, people and the communities we serve by providing children with quality education along with healthcare, nutrition and vocational training program for adults

Soham is contributing to their allround growth and development



*Primary School Education initiative under the Soham umbrella



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Annexures-Financial Performance (Figures in \$mn)



Performance in Full Year over last 5 years



Consistently delivered growth & profitability



Consolidated Profit & Loss For the Quarter ended March

Deutieuleus	Quarter ended	Quarter ended	Q4 Growth	Quarter ended
Particulars	31-Mar-23	31-Mar-22	(Y-o-Y)	31-Dec-22
Income from Operations	333.4	369.8	-10%	312.4
COGS	278.2	314.0	-11%	257.6
Gross Profit	55.2	55.8	-1%	54.7
Gross Margin (%)	16.6%	15.1%	147 bps	17.5%
Employee Expense	23.0	23.5	-2%	23.4
% of Income from Operations	6.9%	6.4%	54 bps	7.5%
Other Expenses	16.1	18.5	-13%	15.1
% of Income from Operations	4.8%	5.0%	-18 bps	4.8%
EBITDA	16.2	13.8	17%	16.1
EBITDA Margin (%)	4.9%	3.7%	111 bps	5.2%
Depreciation	2.7	2.6	7%	2.3
Other Income	0.2	2.8	-92%	0.8
EBIT	13.6	14.1	-3%	14.7
EBIT Margin (%)	4.1%	3.8%	28 bps	4.7%
Finance Cost	3.4	1.6	112%	2.5
Profit before exceptional items and tax	10.3	12.5	-18%	12.2
Add: Profit/(Loss) of Associates	0.1	-0.2		0.0
Profit Before Tax	10.4	12.4	-16%	12.1
Tax Expenses	1.1	0.9	31%	0.8
Profit After Tax	9.3	11.5	-19%	11.3
PAT Margin (%)	2.8%	3.1%	-32 bps	3.6%
- Owners of the Company	6.8	10.2	-33%	9.5
- Non controlling interest	2.5	1.2	107%	1.9



US\$ in mn, unless mentioned otherwise

Key Highlights

- Reported Income from Operations of \$333mn
- 2. Gross Margins increased by 147bps to 16.6% vs 15.1%
- **3.** EBITDA increased by 17% largely driven by expansion in Gross Margins
- EBITDA Margin increased by 111bps to 4.9% vs 3.7%
- Finance costs have increased due to the increased cost of borrowing over the last year
- 6. Reported PAT of \$9mn with 2.8% margin

Consolidated Profit & Loss For the Year ended March

Deutiquiaus	Full Year ended	Full Year ended	Growth
Particulars	31-Mar-23	31-Mar-22	(Y-o-Y)
Income from Operations	1,315.5	1,184.8	11%
COGS	1,095.2	992.6	10%
Gross Profit	220.3	192.2	15%
Gross Margin (%)	16.7%	16.2%	53 bps
Employee Expense	94.7	83.3	14%
% of Income from Operations	7.2%	7.0%	16 bps
Other Expenses	68.5	65.0	5%
% of Income from Operations	5.2%	5.5%	-27 bps
EBITDA	57.1	43.9	30%
EBITDA Margin (%)	4.3%	3.7%	64 bps
Depreciation	10.0	9.4	6%
Other Income	6.4	11.5	-44%
EBIT	53.6	46.1	16%
EBIT Margin (%)	4.1%	3.9%	18 bps
Finance Cost	9.2	4.4	110%
Profit before exceptional items and tax	44.3	41.7	6%
Add: Profit/(Loss) of Associates	0.0	-0.1	
Profit Before Tax	44.4	41.6	7%
Tax Expenses	3.7	2.3	61%
Profit After Tax	40.6	39.3	3%
PAT Margin (%)	3.1%	3.3%	-23 bps
- Owners of the Company	33.0	33.3	-1%
- Non controlling interest	7.7	6.0	29%



US\$ in mn, unless mentioned otherwise

Key Highlights

- **1**. Income from Operations increased by **11%**
- 2. Gross Profit increased by 53bps to 16.7% from 16.2%
- **3**. EBITDA increased by 30% with margin expansion of 64bps to 4.3% vs 3.7%
- 4. Finance costs have increased due to the increased cost of borrowing over the last year
- 5. PBT increased by 7% to \$44mn vs \$42mn in FY22
- 6. PAT increased by 3% with 3.1% margin

Consolidated Balance Sheet



US\$ in mn, unless mentioned otherwise

As on	As on
31-Mar-23	31-Mar-22
107.8	103.8
270.5	344.6
31.1	40.3
119.1	187.5
62.2	60.7
26.5	27.0
31.6	29.0
378.3	448.4
135.4	123.5
12.7	14.8
0.2	0.0
12.5	14.8
230.2	310.1
72.9	82.2
136.9	206.7
20.4	21.2
	31-Mar-23 107.8 270.5 31.1 119.1 62.2 26.5 31.6 378.3 1135.4 12.7 0.2 12.5 230.2 72.9 136.9

378.3

448.4

Particulars	As on 31-Mar-23	As on 31-Mar-22
Calculated basis LTM P&L items		
Inventory Days	10	15
Debtor Days	33	58
Payables Days	46	76
NWC Days	-2	-3
Total Debt	73	82
Net Debt	-16	-5

Working Capital & Leverage Ratios

- 1. Net Working Capital Days of -2 days vs -3 days as of March 2022
- 2. Net Debt has decreased by \$10mn to -\$16mn in March 2023 from -\$5mn in March 2022

Return to Stakeholders:

- **1**. Reported ROCE of 45%
- 2. Reported ROE of 30%

Total Equity & Liabilities

Consolidated Cash Flow



US\$ in mn, unless mentioned otherwise

Particulars	Year ended	Year Ended	Particu
	31-Mar-23	31-Mar-22	Particu
A. Cash Flow from Operating Activities			C. Cash
Profit before tax	43.4	40.9	Proc
Depreciation and amortization expense	9.8	9.2	Inte
Finance Costs	9.0	4.3	Payr
Gain on sale of subsidiary/investment property	-4.4	-5.4	Payr
(Increase)/Decrease in Net Current Assets & Others	4.3	4.7	Payr
A. Total Cash Flow from Operating Activities	62.0	53.7	C. Tota
B. Cash Flow from Investing Activities			(A+B+C
Capex	-7.2	-5.9	Fore
Proceeds from disposal of real estate	6.9	11.0	Add
(Increase) / Decrease in bank deposits	-1.6	-8.9	Add
Venture Tech & Treasury Investments	-9.7	-10.5	Cash ar
Investment in JVs & Subsidiaries & Others	-8.4	-15.8	
B. Total Cash Flow from Investing Activities	-20.0	-30.1	
(A+B) Total Cash Flow from Operating and Investing Activities	42.0	23.7	

Particulars	Year ended	Year Ended
	31-Mar-23	31-Mar-22
C. Cash Flow from Financing Activities		
Proceeds from borrowings (net)	-8.9	16.8
Interest paid	-9.1	-4.2
Payment of dividend to equity shareholders	-11.5	-5.4
Payment of dividend to non-controlling interests	-8.2	-7.2
Payment of principal portion of lease liabilities & Others	-3.3	-3.4
C. Total Cash Flow from Financing Activities	-41.0	-3.5
(A+B+C) Net increase / (decrease) in Cash and cash equivalent	1.0	20.2
Foreign exchange fluctuation	0.9	0.8
Add: Cash at the beginning & Cash of acquired business	57.1	37.4
Add: Bank overdraft	3.1	2.3
Cash and cash equivalent at the end	62.2	60.7

Note: Cash flow conversion based on closing rates. Variation in P&L items is due to exchange rate which is on average rates.

Full Year Dividend- FY23 (in \$) Based on Consolidated Profits of PDS



Particulars (\$ mn, unless mentioned otherwise)	FY23	FY22
Dividend Pay-out	25%	25%
Profit Attributable to Equity Shareholders	33	33
Proposed Total Dividend	8	8
EPS per share (\$)	0.25	1.28
Dividend Per share (\$)	0.06	0.32
Face value per share (\$)	0.02	0.13
Dividend %	255%	238%

1. Dividend is calculated based on 25% payout for FY23

2. Dividend for the year is \$0.06 per share of which \$0.03 was already paid in H1 FY23 as interim dividend